



Value of Innovation and Marketing Performance

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ABSTRACT

The purpose of this paper is to analyze value of innovation as the role mediating in the relationship between new product development Innovation (NPDI) and NPD Performance. We proposed value of innovation basis on shariah as mediating role in this study developed from diffusion of innovations theory. The questionnaires will be given to only the managers of the board of shariah micro finance in Pekalongan and Banyumas, Indonesia with total 171 responden from 27 LKMS (Baitul Maal wa Tamwil, Baitul Tamwil, Kospin Jasa Syariah, and KSPP Syariah). Value of innovation basis on shariah significantly affect to marketing performance. Research limited in first order, future research can examined in second order research. LKMS adapted value of innovation basis on shariah to get product launch easily. Value of innovation basis on shariah as the new variable and theory concept. Indirect, NPDI positive significantly affect to marketing performance with value of innovation basis on shariah and product launch success are as mediating role.

Keywords: Service Dominant Logic, Islamic Religiosity, Value of Innovation, Shariah Values, Islamic Marketing

JEL Classifications: A11, C01, L19

1. INTRODUCTION

New product development innovation (NPDI) is currently understood as one of the most critical issue for success in manufacturing firms (Vinayak and Kodali, 2014), but how to achieve real innovation in very demanding industrial environments is actually a very tough challenge (Sorli and Stokic, 2009). Studies have provided various perspectives on the performance effect of product innovativeness, and several scholars have argued that product innovativeness positively affects new product performance (Mishra et al., 1996; Atuahene-Gima, 1996; Hultink and Robben, 1995; Fang, 2008; Akroush, 2012; Millson, 2013; Bicen, et al. 2014; Santos et al., 2014; Huang and Tsai, 2014; Vinayak and Kodali, 2014; and Warren and Sorescu, 2017). Conversely, several studies have indicated that product innovativeness is negatively associated with new product performance. Buyers may be averse to new products with a high degree of innovativeness because of a heightened potential of social, performance, or financial risks that accompany the purchase of such products (Sethi, 2000). Several studies have also observed that product innovativeness

does not influence new product performance (Calantone et al., 2006), unidentified (Santos et al., 2014), whereas other evidence supports the hypothesis that a negative effect occurs (Cooper, 1979; and Fu and Jones, 2008).

Henard and Szymanski (2001), and Szymanski et al. (2007) reported the significant and positive association of product innovativeness with new product performance. Conversely, we observed that the performance association of product innovativeness vanishes when considering the value of innovation basis on shariah as intermediary variables. New product innovativeness, and new product performance by constructing a mediated moderation or moderated mediation as research gap in this study.

An idea that is not compatible with the prevalent values and norms of a social system will not be adopted as rapidly as an innovation that is compatible (Rogers, 1983). The adoption of an incompatible innovation often requires the prior adoption of a new value system. An example of an incompatible innovation is the use of contraception in countries where religious beliefs discourage use

of birth-control techniques, as in Moslem and Catholic nations. This research explore and examine value of innovation that is compatible with microfinance syariah environment in Indonesia.

2. LITERATURE REVIEW

2.1. NPD Performance

NP performance has been measured in different ways (Gotteland and Boule, 2006). Driva et al., (2001) reported that all the performance measure in product development can be grouped into three main categories. The first category is the time which comprises average time to market, on-time delivery and schedule adherence. NPD performance (Lee, 2008) is often referred to as the extent to which the new product has achieved its expected performance, including profit margin, return on assets and return on investment. The second category is the cost which includes total project cost against budget, profitability analysis (performance against objectives), product cost, actual to predicted profit on products, product development cost as percentage of turnover and margin analysis. The third category was stated as the number and nature of engineering change requests per project, adherence to original product specification and field trials which were described as quality and customer. O'Dwyer and Ledwith (2009) grouped NP performance measures under five categories, (1) market-level measures; (2) financial measures; (3) customer measures; (4) product level measures; and (5) timing measures. Nevertheless, amongst the five categories, customer and financial measures were termed "core success/failure measures" (Griffin and Page, 1993; Im et al., 2003).

Godener and Soderquist (2004) identified seven areas of measurement that were related to NPD which are financial performance measurements, customer satisfaction measurements, process management measurements, innovation measurements, strategic measurements, technology management measurements and knowledge management measurements. Sherman et al., (2005) utilized six performance variables in their investigation. Of these six variables, product prototype development proficiency, product launch proficiency and design change frequency were process-oriented performance variables. While variables like market forecast accuracy and technological core competency fit were grouped as performance competencies, the only standalone variable was product development cycle time. Ledwith and O'Dwyer (2009) reported that new product performance is measured in terms of market-level measures, financial measures, customer acceptance measures, product-level measures and timing measures. Liu et al., (2005) identified three performance measures are as follows, (1) new product life cycle; (2) new product sales and profits; and (3) time to market for new product. We use marketing performance measures proposed by Akroush (2012) in the present study by exogen aksen method (Suliyanto, 2018).

2.2. NPDI

Innovation is vital to the survival of modern corporations (Ko et al., 2011). Rogers (1983) defined an innovation as an idea, practice, or object that is perceived as new by an individual or other unit of adoption. A product, service, or process can be the subject of innovation (Bhoovaraghavan and Vasudevan 1996).

Schumpeter (1934) classifies innovations in two types: (1) radical and (2) incremental. Radical innovations are those originating from the process of creative destruction, a term coined to explain technological or market paradigm break throughs, shifting to something completely new and that can be represented by a product or a process. Product innovativeness refers to the level of perceived newness, originality, and uniqueness of a product (Garcia and Calantone, 2002). For any organization, NPDI is crucial in achieving the success. Vinayak and Kodali (2014) proposed six elements NPDI, (1) product innovation; (2) process innovation; (3) market innovation; (4) service innovation; (5) behavioral innovation; and (6) managerial innovation (Table 1).

Product innovation is often referred to as the novelty and meaningfulness of new products introduced to the market in a timely fashion (Wang and Ahmed, 2004). Product innovation is critical to product success which in turn is highly related to sustainable business success, providing great opportunities for businesses in terms of growth and expansion into new areas (Cooper, 2000; Henard and Szymanski, 2001). Process innovation refers to the introduction of new production methods and new technology that can be used to improve production processes (Wang and Ahmed, 2004). Maravelakis et al., (2006) emphasized that process innovation may result in product innovation and likewise product innovation may force process innovation, an inference that product innovation and process innovation are strongly correlated. In our study, process innovation constructs have been taken as those related to product development process issues concerning production methods and the distribution cycle.

Market innovation is the newness of approaches that organization adopts to enter and exploit the targeted market, i.e., innovation

Table 1: Construct and indicator construct

No	Construct	Indicator construct
1	NPD Innovation	Newness/novelty/originality/ uniqueness Administration/leadership innovation Customer focus/customer relationship management After-sales support services Employees individual innovativeness New transaction methods
2	Value of Innovation Basis on Shariah	Mu'amalat (special worship) 'Ebadah (general worship) Innovativeness Creativeness Human well-being
3	Product innovation advantage	Different Unique Innovativeness Quality
4	Product launch success	Easily Quickly Interest Intention Use
5	Marketing performance	Product launch on time New product speed to market Sales new product Market share Marketing benefit

related to market research, advertising and promotion as well as identification of new market opportunities and entry into new markets (Wang and Ahmed, 2004). Market innovation is central to product innovation and likewise, product innovation maintains a central focus for product newness. Here, we refer to market innovation in the context of novelty of market-oriented approaches. Similarly, service innovation refers to the differences and novelties that can be built into the dimensions of intangible service offerings (Zolfagharian and Paswan, 2008). In service innovation, activities are undertaken to deliver core services so as to attract more consumers (Oke et al., 2007), which in turn tend to create a new revenue streams. Behavioral innovation in the organization is directly related to the people and their practices. Here, innovation is brought in to the social system of an organization like focusing on the innovative practices, culture, the overall internal receptivity to new ideas and innovation adapted by individuals and teams in the organization. Managerial innovation practices focuses more on leadership/senior management's role in building the organizational structure, administrative processes and enabling the human resources toward an innovative culture. In the present study, management strategy on innovation, administration or leadership innovation, focus on feasibility studies or risk-taking attitude of management, support for knowledge management, organization's characteristics and motivation of people to innovate were taken as constructs of managerial innovation.

2.3. Value of Innovation Basis on Shariah

Service science is the study of service systems and of the co-creation of value within complex constellations of integrated resources (Spohrer et al., 2007, 2008). Service is the application of competences (knowledge and skills) by one entity for the benefit of another (Vargo and Lusch, 2004, 2006). This definition provides a fresh perspective for understanding economic phenomena, by implying that value is created collaboratively in interactive configurations of mutual exchange. It centers on the participants, processes, and resources that interact to create value in service systems. So value and value creation are at the heart of service and are critical to understanding the dynamics of service systems and to furthering service science. But value is an elusive term.

Marketing basics highlight the importance of understanding different consumer segments and relating to their needs (Kotler and Armstrong, 2006). Mirroring the holistic view of Islamic legislation through its prime underpinning objectives (maqasid ash-shari'ah) and seeing Islam not only as a culture but as creed ('aqidah), worship ('ebadat), interactions (mu'amalaat), and morality (akhlaq), El-Bassiouny (2014) attempted to set a humble precedent aimed at presenting a macro-marketing view (p. 46) of the potential implications of Islamic marketing according to the macro-level and integrated approach of the spirit and heart of Islam, namely the sources and goals of Islamic shari'ah. Overall depiction of the transcendental values integration model discussed in El-Bassiouny (2014).

The "maqasid ash-shari'ah" of preservation of self, intellect, posterity, wealth, and faith represent the soul of Islamic legislation that permeate its inherent value system, and offer

a broad framework for actions and deeds consistent with its morals, priorities, and ideals (El-Bassiouny, 2015). Based service dominant logic (Vargo and Lusch, 2006) and Islamic religiosity (El-Bassiouny, 2015), we proposed measure in the present study as value of innovation basis on sharia with the following five statements, (1) create values religiosity to stakeholders; (2) use a spiritual brand character; (3) prioritization of values religiosity; (4) co-creation business based sharia values; and (5) create values religiosity system, preservation of self, intellect, posterity, wealth, and faith.

2.4. Product Innovation Advantage

Quality of the new product is perhaps the most important factor affecting success (Cooper, 1987). We mentioned previously that quality control is more challenging for the service firm than for the manufacturing firm. Unfortunately, attempts by service firms to ensure consistency in quality through standardization decouple the service personnel from customers, encourage the domination of new service development (NSD) by operations, reduce the influence of marketing and the understanding of customer needs (Lovelock, 1983; Mahajan et al., 1994).

Further, in comparison with their manufacturing counterparts, service firms are less efficient in the innovation process, face greater customer and competitor uncertainties, and greater incompatibility of innovations with customer requirements and firm competencies (Carman and Langeard, 1980; De Brentani, 1993; Easingwood, 1986; Edgett, 1993). These factors are predicted to result in lower competitive advantage/quality for new services in comparison with new products. In addition, services firms have relatively greater difficulty in sustaining advantage compared to manufacturing firms.

Consequently, whereas perceived advantage is the number one factor affecting new product success, its effect on success of new services is less profound (Cooper and de Brentani 1991). This research use differen, unique, innovativeness, and quality as indicators variable product innovation advantage.

2.5. Product Launch Success

A prime innovation success factor is the proficiency of process activities such as idea screening, market, technical and financial assessments, and launch (Cooper and de Brentani 1991; and Dwyer and Mellor 1991). Although, the greater interaction between service providers and customers should lead to better awareness and understanding of customer requirements in NSD, other factors militate against this. Patent protection of intellectual property in services is not nearly as effective as in products. New services can be copied as easily and quickly by competition.

This puts greater pressure on many services firms, compared with manufacturing firms, to respond to competitors' service introductions to safeguard market shares. This eagerness to match competition predisposes services firms to dispense with critical NSD activities, such as market assessment and concept and market testing (Bowers, 1989; Easingwood, 1986; Edgett, 1993; and Shostack, 1984). Further, Cowell (1998) found that service firms do less through idea screening and have greater difficulty

in evaluating service concepts due to inseparability of services, a finding supported by Wind (1982).

Managers of services firms do recognize the need for launch activities. such as market tests, but dispense with them because of the high cost, service being a copy of competitors, difficulty of producing test market conditions, and the need to beat competition to market (Morone and Berg, 1993).

We use five indicators as measurement product launch success. They are easily, quickly, interest, intention, and use. Customer easily and quickly to adopt new product launch, then customer interest and intention to use toward new produk. Finnally, customer use new product in the early launching.

3. PROPOSED MODEL AND HYPOTHESES

Figure 1 introduces the paper’s proposed model and its related hypotheses.

According to the model, we proposed six hypotheses, (1) NPDI is positively associated with value of innovation basis on shariah; (2) Value of innovation basis on shariah is positively associated with product innovation advantage; (3) Value of innovation basis on shariah is positively associated with product launch success; (4) Product innovation advantage is positively associated with marketing performance; (5) Value of innovation basis on shariah is positively associated with marketing performance; (6) Product launch success is positively associated with marketing performance;

Figure 1: Propose Research Model

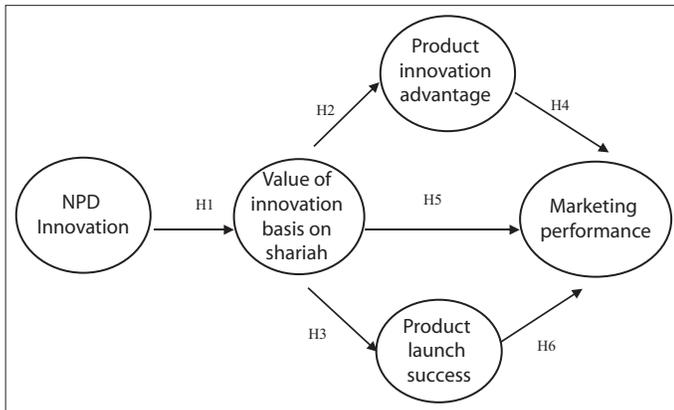
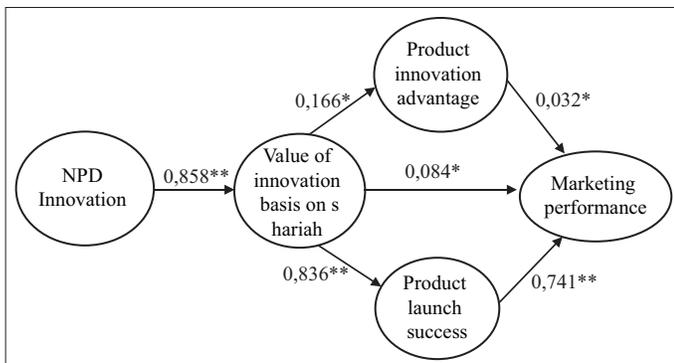


Figure 2: Result from the structural equation analysis.



*P<0.05, **P<0.01

Product launch success is positively associated with marketing performance.

4. RESEARCH METHODS

Purposive Sampling is applied to this study. The questionnaires will be given to only the managers of LKMS (the board of shariah micro finance) in Pekalongan and Banyumas, Indonesia with total 171 managers from 27 LKMS (Baitul Maal wa Tamwil, Baitul Tamwil, Kospin Jasa Syariah, and KSPP Syariah).

Step analysis consist of exploratory factor analysis (EFA), confirmatory factor analysis (CFA), analysis outer and inner model, estimate structural full model, and examine hypotheses. The constructs include NPDI, Value of Innovation Basis on Shariah, Product Innovation Advantage, Product Launch Success and NPD Performance. All questionnaire items were measured using a 7-point Likert scale ranging from “strongly disagree” to “strong agree.”

5. RESULTS

With regard to construct validity, as recommended by Hair et al. (2012), EFA and CFA were used to assess constructs validity. All the research items were subjected to EFA. An index of Kaiser’s measure of sampling adequacy (overall MSA = 0,867) and Bartlett’s test of sphericity Significant 0.000 suggested that factor analysis is appropriate for analyzing the data. Based on eigenvalue greater than 1, the results of EFA indicate that the research items loaded on five factors, four relective and one formative (NPDI). To validate the findings that emerged from using EFA, the four factor model was evaluated by CFA using smartPLS 3.0 software as shown in Table 3, consist of outer loading, composite reliability (cronbach alpha), and average variance extracted (rho alpha). Result from the structural equation analysis are presented in Figure 2.

Evaluate outer model for NPDI shown in Table 2. VIF values is not between 5 and 10, administration/leadership innovation

Table 2: VIF values dan outer weights NPDI

NPDI innovation	VIF	Outer weights
Newness/novelty/originality/uniqueness	1.855	0.055
Administration/leadership innovation	1.707	0.252*
Customer focus/customer relationship management	1.911	0.087
After-sales support services	2.577	0.047
Employees individual innovativeness	2.601	0.597**
New transaction methods	2.577	0.237*

**P<0.01, *P<0.05

Table 3: R² Values

Constructs	R Square	Adjusted R square
Product launch success	0.698	0.694
Product innovation advantage	0.027	0.014
Marketing performance	0.667	0.653
Value of innovation basis on shariah	0.736	0.732

Table 4: Construct validity dan composite reliability

Constructs	Exploratory factor analysis		Confirmatory factor analysis		
	Loading factor	Eigen values	Outer loading	Composite reliability	AVE
Value of innovation basis on syariah			9.570		0.874
Mu'amalat (special worship)		0.726		0.571	
'Ebadaat (general worship)		0.779		0.703	
Innovativeness		0.755		0.878	
Creativity		0.651		0.858	
Human well-being		0.690		0.779	
Product innovation advantage			2.392		0.821
Different		0.893		0.824	
Unique		0.885		0.905	
Innovativeness		0.894		0.606	
Quality		0.916		0.557	
Product launch success			1.404		0.932
Easily		0.619		0.846	
Quickly		0.568		0.790	
Interest		0.606		0.794	
Intention		0.558		0.853	
Use		0.593		0.800	
Kinerja Pemasaran Produk Baru			1.076		0.917
Product launch on time		0.684		0.819	
New product speed to market		0.774		0.860	
Sales new product		0.795		0.791	
Market share		0.792		0.851	
Marketing benefit		0.759		0.825	
Kaiser-meyer-olkin measure of sampling adequacy					0.867
Bartlett's test	Df				210
of sphericity	Approx. Chi-square				1056.012
	Significant				0.000

and new transaction methods was significant ($P < 0.001$), and employees individual innovativeness was significant ($P < 0.005$) (Tables 4 and 5).

To evaluate inner model using R^2 , we calculate Q^2 , and goodness of fit (GoF). Value of $Q^2 = 0.974$ and $GoF = 0.575$. Accordingly, research model is fit and robust to examine hypotheses (Tenenhaus, 2004).

6. DIRECT, INDIRECT, AND TOTAL EFFECT

NPDI significantly affect toward value of innovation basis on syariah, and value of innovation basis on syariah indirect significantly affect toward marketing performance. Value of innovation basis on syariah affect toward product launch success, and product launch success affect toward marketing performance. Table 6 shown direct, indirect, and total effect between research constructs.

7. DISCUSSION

The NPDI that formed from six dimensions as a whole, positively affects toward value of innovation basis on syariah, but only managerial innovation, behavioral innovation, and process innovation are significantly. This indicates that indirectly NPDI affect toward marketing performance. There is a positive and significant effect of NPDI toward value of innovation basis on syariah, value of innovation basis on syariah positively affects toward product launch success, and product launch success positively affects toward marketing performance. Shariah values

Table 5: Examine hypotheses

Relationship	Coefficient	P-values
H1: New product development innovation → Value of innovation basis on syariah	0.858	0.000**
H2: Value of innovation basis on syariah → Product innovation advantage	0.109	0.029*
H3: Value of innovation basis on syariah → Product launch success	0.836	0.000**
H4: Product innovation advantage → Marketing performance	0.049	0.041*
H5: Value of innovation basis on syariah → Marketing performance	0.084	0.037*
H6: Product launch success → marketing performanc	0.741	0.000**
SRMR	0.097	
d_ ULS	3.525	
d_ G1	2.301	
d_ G2	1.906	
Chi-square	605.797	
NFI	0.952	
rms Theta	0.179	

* $P < 0.05$, ** $P < 0.01$

are referred to the theory Islamic Religiosity, developed by El-Bassiouny (2015) in the concept of transcendental values integration, states that the process of developing syariah value, especially in the service of a company based on syariah involves value co-creation activities that have a positive impact on marketing activities (in this case supporting research results).

Vargo and Lusch (2006) argues that, there is a value creation process in instilling trust in customers when marketing or selling

Table 6: Direct, indirect, and total effect

Relationship	Direct	Indirect	Total	T Statistics	P-values	
NPDI → VoBoS	0.858**	-	0.858**	41.861	0.000	
VoBoS → PIA	0.109*	-	0.109*	3.050	0.029	
VoBoS → PLS	0.836**	-	0.836**	25.404	0.000	
PIA → MP	0.049*	-	0.049*	2.427	0.041	
VoBoS → MP	0.084*	0.624**	0.709**	3.026 (5.250)	10.417 (0.037)	0.000 (0.000)
PLS → MP	0.741**	-	0.741**	5.410	0.000	
NPDI → PLS	-	0.717**	0.717**	20.199	0.000	
NPDI → PIA	-	0.142	0.142	1.036	0.301	
NPDI → MP	-	0.608**	0.608**	9.962	0.000	

**P<0.01, *P<0.05, NPDI: New product development innovation, VoBoS: Value of innovation basis on shariah, PIA: Product innovation advantage, PLS: Product launch success, MP: Marketing performance

new products resulting from innovation and product development. With regard to mediation variable, as recommended by Baron and Kenny (1986), in the first order shown that both value of innovation basis on shariah and product launch success mediated between NPDI and marketing performance.

8. CONCLUSION

The conclusions of the research are the creation of value of innovation basis on shariah values and product launch success mediating the relationship between NPDI and NPD Performance in the board of sharia microfinance, it must be corroborated by the trust of customers in the name of products that have a spiritual character. Second order research as recommendation in future, and explore compatibility value innovation in the large objects.

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